

Spring 2022

## **CE 611-852: Project Planning and Control**

Christopher Hanna

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**Text:** Hinze, Jimmie, Construction Planning & Scheduling, 4th Edition.  
ISBN: 13: 978-0132473989

**Professor Christopher Hanna:** Email: [jerseyengineer@gmail.com](mailto:jerseyengineer@gmail.com),  
Website: <http://njit2.mrooms.net>

**Prerequisite:** CE 610.

**Instructor's Office Hours:** *I am available by email listed above. If there is a need to have office hours, I can schedule one on campus. Please feel free to email me, and I will do my best to return a prompt reply.*

Week Beginning	Topic	Reading Assignment (Chap No.)
Week #1 1/16 – 1/22	Class Introduction/ Project Planning and Control Principles Arrow Diagrams	1,16
Week #2 1/23 – 1/29	Network Modeling and Analysis	2,3
Week #3 1/30 – 2/5	Duration in Scheduling, Time in Contract Provisions	4,5
Week #4 2/6 – 2/12	Project Progress Monitoring and Control Introduction to Computer Scheduling MS Project Basics	8,9
Week #5 2/13 – 2/19	Change Management, CPM in Claims and Dispute Management. Assignment of Semester Project	12
Week #6 2/20 – 2/26	Resource Management	6
Week #7 2/27 – 3/5	Introduction to Project Accounting, Billing Methods, Project Cash Flow	7
Week #8 3/6 – 3/12	<b>MIDTERM EXAM ON MOODLE</b>	
Week #9 3/13– 3/19	<b>SPRING BREAK</b>	
Week #10 3/20 – 3/26	Earned Value Analysis	10

Week #11 3/27 – 4/2	MS Project Tutorial – Part 2 Resource Allocation/ Earned Value	-
Week #12 4/3– 4/09	Cost Schedule Integration and Productivity Analysis	11
Week #13 4/10 – 4/16	Advanced Scheduling Techniques – Short Interval Scheduling	13
Week #14 4/17– 4/23	Advanced Scheduling Techniques – Linear Scheduling & PERT	14, 15
Week #15 4/24 – 4/30	Alternate Project Delivery Methods Risk Analysis	-
Week #16 5/1– 5/08	<b>FINAL PROJECT DUE</b>	
Week #17	<b>FINAL EXAMINATION ON MOODLE</b>	

**Lectures for each lesson will be posted Sunday of each week. For example Lecture for Week #4 will be posted on Sunday 2/6. Homework will be assigned on the same day.**

**Homework is due on Sunday Evening at 11:59 PM of the following week. For example homework for Week #4 will be due on 2/13 at 11:59 pm.**

### **COURSE DESCRIPTION AND OBJECTIVES:**

Management tools as related to construction projects are analyzed and applied to individual projects. Emphasis is on network scheduling techniques, time-cost analysis, resource allocation and leveling, cost estimating, bidding strategy, and risk analysis. The course is divided in two key modules: Project Planning, which focuses on the development of financial and operational plans and schedules, and Project Control, which emphasizes performance measurement and control, real-time updating of project plans, control metrics and analysis.

### **LEARNING OUTCOMES:**

Using the cases and background materials, and methodologies covered, you should be able to:

- Plan a construction project and develop realistic and efficient schedules.
- Allocate Resources and adjust usage based on time and cost constraints.
- Set up a project control environment and system.
- Understand the link between estimating and cost control systems
- Understand project performance measurement, productivity and risk analysis.
- Learn operations management, industrial systems and management science techniques applications to construction planning, scheduling and control
- Apply the range of management methods to realistic construction company and project cases.

### **Basis of Grading:**

Class Participation 5%

Homework /Quizzes = 10%

Midterm = 25%

Report = 30%

Final Exam = 30%

### **Homework/ Quizzes:**

Please submit homework in Moodle under each assignment and label per the instructor's request. **Late assignments will not be accepted.** No notice quizzes may be given about assigned homework.

### **Report:**

The Term Project includes MS Project and report writing submissions.

### **Midterm and Final Exam:**

Will be done in Moodle and you will have 2 hours since you begin the exam, make sure your computer is fully charged and you are able to do it without interruptions, extra time will not be allowed.

### **Honor Code:**

Students are advised that the NJIT Honor Code will be upheld in this course, and any violations will be brought to the immediate attention of the Dean of Students.

### **OTHER REQUIREMENTS:**

**Students are required to have access to a computer at least once a week and the installation of software on it.**

**The course requires the adoption of a computerized project planning and control system. The MS project system and MS Office are provided by NJIT free of charge, they are both required for this class!**

**Syllabus is Subject to Change due to Class Format**